

ERIC LIDDELL CENTRE LTD

(A Company Limited by Guarantee)

Report and Financial Statements

Year ended 31 March 2008

Charity No: SC 003147
Company No: SC 071075

Eric Liddell Centre
Extending Local Care
Expressing Loving Christianity
Encouraging Lifelong Commitment

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Contents

	Page
Legal and administrative information	1
Report of the Trustees	2 - 12
Report of the Auditors	13 - 14
Statement of Financial Activities	15
Balance Sheet	16
Notes forming part of the financial statements	17 - 21

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Legal and Administrative Information

Trustees who served during the year

Rev Dr Derek Browning	Chairman
Prof. Patricia Peattie	Vice Chairman
Nicholas Bowry	Company Secretary

Ms Sheila Brown	
Mrs Sue Caton	
John Lloyd	
Councillor Mark McInnes	(from 01/10/07)
Ms Liz O'Malley	(from 01/10/07)
Steven Manders	
Mrs Martine Price	
Mrs Christine Skinner	
Ms Bridget Stevens	(from 01/10/07)
Rev Jeremy Balfour	(until 30/09/07)
John E Smith	(until 30/09/07)

Company Treasurer (Honorary) Ian Lawson

Chief Executive Robert Rendall

Registered Office 15 Morningside Road
Edinburgh
EH10 4DP

Auditors McLachlan & Tiffin
Chartered Accountants & Registered Auditors
Crieff
PH7 4BN

Bankers Bank of Scotland
8 Morningside Road
EDINBURGH
EH10 4DD

Solicitors Anderson Strathern LLP
1 Rutland Court
Edinburgh
EH3 8EY

Also acted for ELC during the year:-

Lindsays W.S.
Caledonian Exchange
19A Canning Street
Edinburgh
EH3 8HE

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Trustees' Report Year to 31st March 2008

1. Structure, governance and management

General

The trustees, who are also directors of the charity for the purposes of the Companies Act, submit their annual report and the audited financial statements for the year ended 31st March 2008. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" revised 2005 in preparing the annual report and financial statements of the charity.

The charity is a charitable company limited by guarantee and was incorporated on 2nd April 1980 as Holy Corner Church Centre. Charitable Status was granted in July 1981. It is governed by a memorandum and articles of association which were last amended on 8th June 1992 on change of name to Eric Liddell Centre Limited.

Governance

The Board of the ELC is made up of individual members who have been elected by the membership to serve as trustees/directors for a period of three years. The membership is made up of interested supporters from within the local community in the main. There are 189 members.

The trustees met eight times during the year. They approved the sale of the site at 12 Chamberlain Road and reviewed the Centre's fundraising activities including Café Gold which was formerly known as the 1924 Cafe. In addition they have been involved in generating income for the Centre through a range of events with a distinctly "sociable" emphasis. Trustees attended a strategic planning day and relevant sub-committee meetings.

Risk Assessment

During the year the Board undertook a review of the categories of risk to which all charities are exposed under the five headings of governance risks, operational risks, finance risks, external risks and compliance risks. The major risks affecting the Centre were identified on the basis of the Board's assessment of their likelihood of occurrence and potential impact. The Board considered whether the controls over these risks were adequate in all the circumstances, and concluded that satisfactory systems and procedures were in place to manage the major risks affecting the Centre.

Employee involvement

The trustees are committed to the personal development of staff members through annual appraisals and regular management and/or supervision meetings. The trustees are pleased to recognise the support of staff members and volunteers who have participated in consultation processes related to the strategic direction of the Centre and the development of policy.

The trustees also approved amendments to the following policy:

- § Health & Safety Policy.

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Trustees' Report Year to 31st March 2008

2. Objectives and activities

Objectives

The Eric Liddell Centre ('ELC') is a Christian organisation that acknowledges the infinite value and potential of each unique human being. It is endeavouring, through its current services to maintain a full programme addressing physical, emotional, intellectual and spiritual needs by offering:

- a wide ranging community and care programme to meet identified need, in particular this concentrates on the needs of people with a diagnosis of dementia, carers, frail elderly people and young people,
- quality community facilities for the local population, and
- quality project accommodation for other charities.

The ELC is also committed to the conservation and enhancement of the listed property and its environment.

Activities

A review of the Centre's core work and its use by local community groups confirms that activities at the Centre are defined by the following categories of public benefit:

- The provision of care for the aged, people with disability, young people and children
- The advancement of education
- The advancement of health
- The advancement of religion
- The advancement of civic responsibility or community development
- The advancement of amateur sports
- The advancement of arts, culture and heritage

3. Achievements and performance

ELC community and care programmes

The ELC has developed a range of programmes to meet needs identified in the local and wider community as a result of research and consultation with partner organisations and individual members of the local population.

The ELC has registered the Day Care Service for people with a diagnosis of dementia with the Care Commission in Scotland.

The ELC acquires enhanced disclosures for all staff and volunteers working with vulnerable adults.

The ELC and other responsible authorities have procedures in place to carry out appropriate checks and risk assessments for activities.

Trustees are delighted to report that the 3Ms Youth Partnership, of which the ELC was a founding partner, has applied for Charity listing. As a result the trustees will no longer report on the youth project's activities.

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Trustees' Report Year to 31st March 2008

3. Achievements and performance/continued....

3.1 Ca(i)re – Putting the “I” into Care Project (Education and Health)

Whilst there has been an increasing recognition of unpaid carers' contributions to both the economic and social fabric of society, there is ample anecdotal evidence which suggests that the role of unpaid carers is still a long way away from being fully recognised and a number of key carer needs remain unmet.

The negative impact of caring on an individual carer's life can be physically and emotionally challenging and often leads to stress, anxiety, feelings of guilt, social isolation and general poor health. In discharging their caring responsibilities, carers often neglect their own needs, particularly as the caring role intensifies over a period of time.

Ca(I)re – Putting the ‘I’ into Care Project addresses the important issue of maintaining carers' own good health and general well-being and aims to enable them to fulfil their caring role adequately. This is achieved through offering free educational, recreational and therapeutic courses, social events, Open Days, advice and information service and a weekly Drop-In support.

The services offered address a multitude of carer needs in a holistic manner by providing short breaks away from caring responsibilities, peer support, emotional and practical support, information and educational and learning opportunities.

Overall Aims

- To encourage and enable carers to address their own needs, thereby enabling carers to carry on caring
- To develop and strengthen Ca(I)re Project as a carer-led service and to involve carers in the work of the project
- To provide flexible support to meet the needs of individual carers of all ages and regardless of their caring situation, which will also indirectly benefit the people for whom they care
- To develop and maintain a comprehensive resource of carer related information at premises for carers to access

Key Activities and Achievements during 2007/08

- 550 carers were on the register at the end of March 2008
- 49 new carers joined the project during 2007/08
- 24 courses were provided by Ca(I)re during the year aimed at improving health, education and social opportunities for carers and former carers. Examples of courses include Relaxation and Stress Management, Historic Guided Walks, Computing for All Levels, Travel Writing, Singing, Silk Painting, Classical Music appreciation, Investigating Your Parliament and New Voting System.
- 260 carers attended the courses, representing an average attendance of 11 on each course
- The courses were held at different locations throughout the City to overcome access barriers
- The weekly Drop-In had an average of 9 people (3 male) attending over 50 weeks of the year, representing a total of 450 visits
- 6 one-off events (Open Days, social events, outings) were held during the year, with an average attendance of 55 carers/former carers at each event

Some quotes from the carers participating in courses/events

“I have found the confidence to apply for an academic course at Edinburgh University”

“It is always very supportive to meet people in a similar position”

“You get a great sense of achievement when you complete the course”

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Trustees' Report Year to 31st March 2008

3. Achievements and performance/continued....

3.1 *Ca(i)re – Putting the “I” into Care Project (Education and Health)*

“I always felt calmer, more balanced and stretched mentally after each course”

“I feel more able than I used to”

“Always feel so uplifted after attending the group”

“Very useful to have a break and improve health at the same time”

“It has rekindled my desire to keep learning and to keep alive”

3.2 *Eric Liddell Day Care Services (Care for the aged)*

A team of full time staff with a variety of backgrounds and experience and highly skilled volunteers provide person centred day care services to people with dementia. There have been significant changes in staffing in this year with a new Manager and Senior Day Care Officer appointed. The service is currently supported by a competent and skilled management committee with representation from a former carer, volunteers, Health, and Alzheimer Scotland. The service registered with the Care Commission in October 2007 and is due to be inspected in September 2008.

The service is part funded by City of Edinburgh Council, Lothian Health and by clients' contributions. Over the last year, operating over five days a week the service has provided 40 places a week 50 weeks a year to people diagnosed with dementia, from the designated catchment areas surrounding the Centre.

The Aim of the service is to support people to remain in their own homes for as long as possible by

- reducing social isolation
- helping to provide a structure to their week.
- Providing regular respite for carers thus prolonging the time they are able to carry out their role.

Referrals are received from health professionals, Department of Health and Social Care, and family members. All referrals from south central Edinburgh now come through the Referral Resource Group which was set up in 2007. The group is facilitated by the Day Care Manager.

This year the service dealt with 23 new referrals to the waiting list, three clients were still awaiting a place at 31st March 2008. The number of referrals is less than previous years but the length of time clients spend on the waiting list for the ELC has fallen. The number of discharged clients in the year totalled 20, 14 of these attended on one day per week, six attended on two days. Nine of these clients moved into care homes, four died, four declined to attend and three stopped attending because of poor health. One client had been with us for nearly seven years. Four others had been with us for over three years. The length of time people remain with the service and the average attendance record of 91% demonstrate that staff achieves our service aims.

Throughout the year comments are gathered from clients and their carers. These include:

- “I like attending, seeing the people I know”
- “I enjoy the company and meeting people”
- “How do you get such lovely people here?”
- “It’s my favourite day of the week!”

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Trustees' Report Year to 31st March 2008

3. Achievements and performance/continued....

3.2 Eric Liddell Day Care Services (*Care for the aged*)

Activities and outings

A monthly programme of activities to encourage interaction amongst clients and promote skills is drawn up. Individual choice is accommodated where possible and the aim is for the clients to enjoy their day so much that they will want to come back! Outings include visits to cafes, art galleries and museums, providing an opportunity to be active in the community.

Outreach

The pilot outreach programme carried out by staff and a volunteer was felt to have proved the need for such a service and the service tendered for funding to mainstream outreach work through the new funds being made available for the expansion of Day Services for Older People in Edinburgh. Unfortunately this tender failed to succeed as did the tender for the proposed Saturday service. A limited outreach service continues to be provided by an experienced staff member.

3.3 Older Peoples' Services (*Care for the aged*)

The ethos of the Eric Liddell Centre Older Peoples Services (OPS) has remained one of support and friendship. In addition this year has seen increased activity outwith the Centre to build confidence and independence as well as a sense of engagement with the wider community.

It's been a year of change and development for the Older People's Services

- Change of development worker in June 07
- OPS open through the summer
- Tender for service level agreement with council in Sept 07
- Development of extended hours for Lunch Plus on Mondays and Thursdays

Attendance: (collated from 1st June 07 – 31st March 08 = 10 months)

- A total of **894 visits** were made on the two service afternoons, with
- a Monday attendance average of 8.1 and
- a Thursday attendance average of 13.1

This is a significant development in that the Lunch Plus facility has been kept open through the summer months and lower numbers were anticipated. The pre-existing Thursday Napier group members have become increasingly frail and the expected drop in attendance has not happened.

Membership

- Ø Mondays – 22 registered members with average monthly attendance of 16 different members in any one month
- Ø Thursdays – 60 names were on the register but a steady group of 35 attended regularly. The Napier (2-4pm) group has become a smaller part of this group with 11 regular members attending.

Referrals

25 new beneficiaries were referred and attended the service between July 07 and March 08. The referrals came from a variety of professionals with many individuals calling the Centre direct for

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Trustees' Report Year to 31st March 2008

3. Achievements and performance/continued....

3.3 Older Peoples Services (Care for the aged)

information. The establishment of the South Central Resource and Referral group is trying to consolidate itself as the centre for all referrals

Discharges

As the new Development Worker came into post in June 07, the lists have been kept static during this report period to allow for people to attend in their own time. This will be reassessed and reviewed during 08/09.

Volunteers

With one part-time paid worker, the OPS remains utterly dependent on its volunteer workers for the successful maintenance of the service. Volunteers remained a steady and reliable workforce through this period with three on Mondays and two on Thursdays and four others part-time.

New Developments for 07/08

OPS increased its hours to a fixed commitment of 12-4 pm on Mondays and Thursdays. Monday activities increased to include a Monday Film Club (monthly) and a monthly trip out. A programme for Mondays and Thursdays was printed and distributed covering the January – April 08 timetable.

3.4 Centre Services and Café Gold

Centre Services manage a variety of enterprises ranging from the letting of Community Facilities and leasing offices to Caretaking and Maintenance.

During the year ended 31st March 2008 some 1500 people attending 115 groups (45 local) used the ELC's facilities each week. These groups can be categorised as follows:

- § Amateur sports
- § Arts & heritage
- § Care for the aged
- § Community development
- § Education
- § Health
- § Religion

When groups that use the Centre's facilities were asked to state whether they were local, regional, national or international, two groups described themselves as "international", 23 groups as "national", 45 groups as "regional" and 45 groups as "local". Many of the groups that described themselves as "national" or "regional" use the facilities to serve local people.

During the year to March 2008 it is clear that the Centre served fewer groups but on a much more regular basis as they have expanded the services that they offer in the gaps left by agencies that used the facilities only once or twice a year. The Centre is now at the heart of a "restricted parking zone" and it is against this backdrop that we have been receiving fewer "all day" conference bookings.

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Trustees' Report Year to 31st March 2008

3. Achievements and performance/continued....

3.4 Centre Services and Café Gold

The ELC has the following multi-purpose rooms for hire:

- The Robertson Gold Medal Suite (Ground floor - capacity 100)
- Group Room (Ground floor – capacity 12)
- Liddell Memorial Chapel (2nd and 3rd floors – capacity 70)
- Eltham Suite (3rd floor - capacity 40)
- Myreside Suite (4th floor games hall/function suite – capacity 150)

Project accommodation for other charities

During the year the ELC has leased office space and other facilities to the following charities, active in the areas of public benefit noted above:

- § The P F Counselling Service
- § Child Support Project - Malawi
- § The Scottish Council on Human Bio-ethics
- § Lung Ha's Theatre Company
- § Venture Trust
- § Link Scotland
- § 3Ms Youth Project

Caretaking/Maintenance

After a review of the Centre's housekeeping requirements, a new evening caretaker was appointed in early 2008. The Centre is already benefitting from this necessary expansion of the caretaking posts.

Café Gold

The trustees approved the refurbishment of the café and this was completed in September. The refurbishment was funded by a generous donation from The Cadogan Charity and a special appeal to the members of the ELC.

3.5 Volunteers

The ELC is grateful for the unstinting efforts and commitment of its volunteers who are involved in service provision and who gifted many hours of time during the year. Volunteers are involved in a wide range of activities that vary from administrative and clerical duties to providing support in Day Care and Older Peoples Services. Volunteers are currently being recruited and trained to provide guided tours of the stained glass.

Over the last few years there has been a decline in the number of volunteers involved in the Centre's activities. Steps have been taken to reverse this trend and in particular, six of the local secondary schools have been target with a view to encouraging volunteering among their sixth year pupils.

George Watson's College have been particularly supportive of this initiative and appear willing to provide up to 26 volunteers for the next school year. George Heriot's School has also indicated its desire to provide volunteer assistance to the Centre and visits to and by the school are planned during 2008.

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Trustees' Report Year to 31st March 2008

4. Financial Review

4.1 Income generation

General:

The trustees would like to take this opportunity to thank funders for their support for the ELC's work. Like other charities, the ELC is doing all that it can to counter the difficulties currently associated with raising revenue for core activities. It should also be noted that the high level of support from some funders cannot be reflected in one financial year as a number have committed funds over a three year period.

Project income (restricted):

The **Ca(i)re Project** had support from the City of Edinburgh Council Children and Families Department, City Health Partnership, Miss Evelyn Murdoch's Charitable Trust during the financial year ended 31st March 2008.

The **Day Care Service** is part funded by one year grants from the City of Edinburgh Council Health and Social Care Department and South Central Local Health Partnership.

The development of **Older Peoples Services** continued to be supported by a modest grant from the City of Edinburgh Council Health and Social Care Department. Restricted funding provided by the Queensberry House Trust and Morningside Baptist Church was also used for the ongoing development of the service. The funds provided by the Queensberry House Trust were used exclusively to pay for a part-time Development Worker post.

The ELC received funding from City of Edinburgh Council Health and Social Care Department and The Robertson Trust to part fund supported employment posts in the café and Centre Services.

Property and Heritage income:

The final capital budget for Phase 3 was £446,578 plus additional revenue costs from Heritage Lottery used for stainless steel description plaques on each window and for the provision of leaflets and an information booklet about the stained glass windows (see note 8). The main works having been completed in December last year, work to the stained glass and coloured glass windows was completed in December 2007.

Donations/Grants Financial year ended 31st March 2008:

£10,000 or more:

Historic Scotland, Heritage Lottery Fund, Miss Evelyn Murdoch's Charitable Trust, The Queensberry House Trust.

£5,000 to £9,999:

The Baird Trust, The Childwick Trust, Colin Armstrong Associates, Chartered Architects.

£1,000 to £4,999:

Lloyds TSB Foundation for Scotland, Morningside Baptist Church, The Martin Connell Charitable Trust, The Steel Charitable Trust, The Blythe Family Trust, The Miss I F Harvey's Charitable Trust

Up to £999:

Wm Purves Funeral Directors, The Cruden Foundation, The Rotary Club of Braids, The Mary Webb Trust, Saints and Sinners Club of Scotland, The Darroch Charitable Trust, The Fitton Trust, The Daily Record.

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Trustees' Report Year to 31st March 2008

Donations/Grants Financial year ended 31st March 2008:/continued....

Legacies:

Legacies were received from the estates of the late Miss Jessie Wood Henderson and Mrs Jemima King McKinlay. Mrs McKinlay and Miss Henderson had been supporters of the Centre since its early days.

Gifts in kind:

City of Edinburgh Council continued to grant discretionary rates relief in addition to mandatory relief. This represents a saving for the ELC of approximately £50,000 in the period to 31st March 2008

4.2 Financial outcomes

The last financial year has seen the ELC develop and consolidate its services; however, the Centre has incurred a deficit of £27,329 on general funds after transfers.

Since moving into the completed building the Centre has been carefully reviewing all income and expenditure to ensure best value. Although the existence of a deficit is disappointing it underlines the real costs involved in running a complex and diverse charity within a listed building and the trustees continued determination to meet the challenges confronting us in the 21st Century. However, all the hard work that has been done in relation to the Chamberlain Road site has resulted in a potentially valuable asset that could be realised in the near future. In addition, it is anticipated that the former warden's flat will be refurbished for rental during the year 2008/09, using some of the proceeds from the sale of the New Hall. The trustees confirm their assessment that the Centre continues to be a going concern, as explained in note 18 to the Financial Statements.

The trustees are again delighted to report that the charity continues to receive commendations based on inspections and appraisals of its chosen fields of work.

Reserves

The trustees have a policy of maintaining access to free reserves at least equal to six months normal expenditure. In the year under review the trustees were satisfied that bank borrowing of at least that amount could be made available, using the sale potential of the New Hall as security. Once the New Hall has been sold, funds will be retained from the proceeds towards the Centre complying with this policy.

4.3 Plan for future period

Property

Plans submitted to the City of Edinburgh Council Planning Department for a villa style development containing four flats to replace New Hall were approved some time ago, and sale of the site with planning permission is being managed by Rydens.

The ELC has applied for a building warrant so that it can proceed with the refurbishment of the former caretaker's flat. It is hoped to create an income stream from the rental of the flat.

A three year repair and maintenance plan has been prepared for the Centre. The cost of this is being included in funding objectives and future budgeting.

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Trustees' Report Year to 31st March 2008

4.3 Plan for future period/continued....

Financial Objective

The trustees will continue to move towards full cost recovery and a minimum break even position on an on going basis.

Projects

The ELC's caring projects have differing levels of maturity but all are innovative in their response to the identified needs around them.

Plan for future period - The Eric Liddell Daycare Services

The following activities are being planned for the coming year:

Staff Development

The Manager and Senior Day Care Officer will be undertaking training for the Registered Manager's Award essential for Care Commission registration.

Open Afternoons

There will be an opportunity for clients, carers, volunteers and staff to meet. We hope that this will promote a spirit of community and assist in evaluation of the service.

Carer Group

Additional support for carers past and present is required, the stress of looking after someone with dementia is considerable. A gathering which is part educational, part socially interactive in a mutually supportive atmosphere is likely to be useful to many of our carers.

Plan for future period - Older People Peoples Services

Planned developments

- Streamlining of service for both Mondays and Fridays
- Development of programme to include monthly trips for both days
- Produce a monthly Monday and Thursday syllabus to be distributed to members, the community and partner organisations
- Develop an e-group of interested individuals and partner organisations to send programmes and information to electronically.
- To plan the continuation and development of the OPS without council funding as all funding terminates 31st March 2009.

Plan for future period - The Ca(i)re Project

The project is currently undertaking a comprehensive review of its service provision. A Management Action Plan for the year ahead has been agreed and demonstrates the Project's commitment towards addressing the varying needs of carers and working collaboratively with other organisations for the benefit of carers in Edinburgh as well as setting priorities for the future. A 5 year business plan is in the process of being drawn up.

Key priorities for the coming year are as follows:

- Continue to offer a programme of courses (educational, recreational and therapeutic) aimed at improving carers' own health and well being and enable them to carry on caring

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Trustees' Report Year to 31st March 2008

Plan for future period - The Ca(i)re Project /continued....

- Develop strategies to reach out to more carers
- Undertake effective measures to publicise the Project's role in supporting carers
- Further strengthen inter-agency work to maximise opportunities for carers and former carers
- Identify and provide specialist meaningful support to carers who, because of their age, ethnicity, gender or sexual orientation, have to contend with additional pressures in their own lives and face specific barriers when accessing services
- Establish and develop a Carers Forum to provide carers with an opportunity to fully participate in the planning and development of services
- Secure long term future of the Project by implementing fund raising plans

Plan for future period - Café Gold

The trustees approved a three year plan of action and budget set out by the newly appointed Chef. It is hoped that through this the café will regain its reputation for excellence. Several promotions are being planned and we look forward to these measures being successful as people notice the improvement in the quality of food being served.

Statement of trustees' responsibilities

The trustees are required to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company as at the balance sheet date and of its incoming resources and application of resources, including income and expenditure, for the financial year. In preparing those financial statements, the trustees are required to:

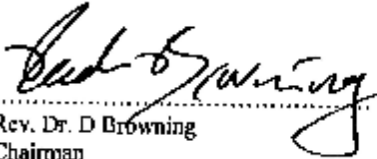
- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

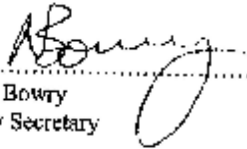
The trustees are responsible for maintaining proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the charitable company, and enable them to ensure that the financial statements comply with the Companies Act 1985. The trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

A resolution to reappoint McLachlan & Tiffin as auditors will be put to the members at the Annual General Meeting.

On behalf of the trustees


.....
Rev. Dr. D Browning
Chairman
Date 17.9.08


.....
Nicholas Bowry
Company Secretary

Independent auditors' report
to the members of Eric Liddell Centre Ltd.

We have audited the financial statements of Eric Liddell Centre Limited for the year ended 31 March 2008 which comprise the Statement of Financial Activities (incorporating the Income and Expenditure Account), the Balance Sheet and the related notes. These financial statements have been prepared in accordance with the accounting policies set out therein.

This report is made exclusively to the members, as a body, in accordance with section 235 of the Companies Act 1985, and to the charity's trustees, as a body, in accordance with section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the members and the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity, its members as a body and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditors

The responsibilities of the trustees (who are the directors of the charity for the purposes of company law) for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Trustees' Responsibilities on page 12.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006. We also report to you if, in our opinion, the information given in the Trustees' Annual Report is consistent with the financial statements, if the charity has not kept proper accounting records, or if information specified by law regarding trustees' remuneration and transactions with the charity is not disclosed, or if we have not received all the information and explanations we require for our audit.

We read the Trustees' Annual Report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the trustees in the preparation of the financial statements and of whether the accounting policies are appropriate to the charity's circumstances, consistently applied and adequately disclosed.

Independent auditors' report
to the members of Eric Liddell Centre Ltd.

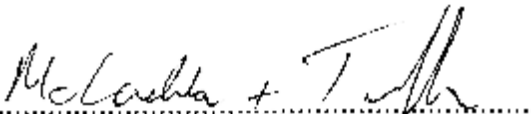
Basis of audit opinion / continued...

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements:

- give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charity's affairs as at 31 March 2008 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended; and
- have been properly prepared in accordance with the Companies Act 1985, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006;
- the information given in the Trustees' Annual Report is consistent with the financial statements.


.....
McLachlan & Tiffin 17.9.08
Chartered Accountants and Registered Auditors
Crieff

ERIC LIDDELL CENTRE LTD
Report and Financial Statements

Statement of Financial Activities (incorporating an Income and Expenditure Account)
for the year ended 31 March 2008

	Notes	Unrestricted funds £	Restricted funds £	Designated funds £	2008 Total funds £	2,007 Total funds £
Incoming Resources						
Incoming Resources from Generated Funds						
Voluntary Income						
Donations, Gifts and Legacies	2	47,382	40,537	0	87,919	38,205
Members' Subscriptions and Donations		16,051	5,978	0	22,029	17,593
Activities for Generating Funds						
Fundraising Events		1,548	0	0	1,548	2,086
Other Income		1,816	0	0	1,816	11,697
Investment Income						
Interest Receivable		1,542	0	0	1,542	1,193
Incoming Resources from Charitable Activities						
Grants	3	0	191,134	0	191,134	195,507
Contributions from Users		19,716	0	0	19,716	19,280
Leasing and Rental Income	4	131,760	0	0	131,760	120,558
Catering	5	63,251	0	0	63,251	91,993
Incoming Resources for Listed Building						
Restoration Grants	6	0	40,302	0	40,302	226,190
Total Incoming Resources		<u>283,066</u>	<u>277,951</u>	<u>0</u>	<u>561,017</u>	<u>724,302</u>
Resources Expended						
Cost of generating funds						
Costs of Fundraising	7	25,108	0	0	25,108	22,846
Charitable Activities						
Older Peoples' Services		0	19,305	0	19,305	25,231
Day Care Services		0	152,373	0	152,373	147,659
Ca(i)re		0	61,774	0	61,774	64,891
Leasing and Rental costs		136,278	0	0	136,278	110,228
Catering	5	118,815	0	0	118,815	108,056
Café refurbishment	5	0	14,015	0	14,015	0
Other Resources Expended (support costs)		16,144	0	0	16,144	26,058
Restoration of Listed Building						
Cost of Restoration	8	0	40,302	0	40,302	241,893
Governance Costs	9	14,232	0	0	14,232	12,704
Total Resources Expended	10	<u>310,577</u>	<u>287,769</u>	<u>0</u>	<u>598,346</u>	<u>759,566</u>
Net Incoming resources/(outgoing) resources						
before transfers		(27,511)	(9,818)	0	(37,329)	(35,264)
Transfers between funds		<u>182</u>	<u>(182)</u>	<u>0</u>	0	<u>0</u>
Net Incoming/(outgoing) resources		(27,329)	(10,000)	0	(37,329)	(35,264)
Total Funds brought forward 1st April 2007		(12,419)	1,905,331	0	1,892,912	1,928,176
Total Funds carried forward 31 March 2008		<u>(39,748)</u>	<u>1,895,331</u>	<u>0</u>	<u>1,855,583</u>	<u>1,892,912</u>

The notes on pages 17 to 21 form part of these accounts

ERIC LIDDELL CENTRE LTD
Report and Financial Statements

Balance Sheet as at 31 March 2008

	Notes	2008		2007	
		£	£	£	£
FIXED ASSETS:					
Tangible Assets		2,001,755		1,996,297	
Heritage Assets		<u>0</u>		<u>0</u>	
Total Fixed Assets	11		2,001,755		1,996,297
CURRENT ASSETS:					
Debtors	12	90,238		76,372	
Stocks	13	1,540		2,140	
Cash at Bank and in hand		<u>44,408</u>		<u>22,748</u>	
Total Current Assets			136,186		101,260
LIABILITIES:					
Creditors: amounts falling due within one year	14	<u>233,023</u>		<u>153,318</u>	
Net Current (Liabilities)	18		(96,837)		(52,058)
<i>Total Assets less Current Liabilities</i>			<u>1,904,918</u>		<u>1,944,239</u>
Creditors: amounts falling due after more than one year					
Bank of Scotland Loan	17	49,335		51,327	
Provision for Liabilities and Charges		<u>0</u>		<u>0</u>	
			49,335		51,327
<i>Net Assets</i>			<u><u>1,855,583</u></u>		<u><u>1,892,912</u></u>
FUNDS:					
Unrestricted Funds	18		(39,748)		(12,419)
Restricted Funds	15		1,895,331		1,905,331
			<u><u>1,855,583</u></u>		<u><u>1,892,912</u></u>

The Trustees approved the financial statements on

17.9.08
 Date


 Signed on behalf of the trustees

The notes on pages 17 to 21 form part of these accounts

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Notes to the Financial Statements

1 Accounting Policies

(a) Basis of preparation

The financial statements have been prepared under the historical cost convention. The financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP), "Accounting and Reporting by Charities" revised 2005 and applicable accounting standards.

(b) Company status

The charity is a company limited by guarantee. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

(c) Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The individual restricted funds are set out in the notes to the financial statements.

(d) Incoming resources

All incoming resources are included in the SOFA when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Donated facilities are included at the value to the charity where this can be quantified and a third party is bearing the cost. No amounts are included in the financial statements for services donated by volunteers.

(e) Resources expended

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a systematic and rational basis.

Premises overheads have been allocated on a floor area basis and other overheads have been allocated on the basis head count and activity sampling

Fundraising costs are those incurred in seeking voluntary contributions and grant aid, and do not include the costs of disseminating information in support of ELC's charitable activities.

Governance costs are those incurred in connection with the governance of the charity and compliance with constitutional and statutory requirements.

(f) Tangible fixed assets and depreciation

Tangible fixed assets are capitalised and included at cost including any incidental expenses of acquisition.

Depreciation is provided on all tangible fixed assets at rates calculated to write-off the cost over their useful economic lives:

Freehold Land and Building	nil
Plant & Machinery - Equipment	Over 15 years
Plant & Machinery - Furniture & Fittings	Over 15 years
Plant & Machinery - Catering Equipment	Over 9 years
Plant & Machinery - Computer Equipment	Over 5 years
Motor Vehicles	Over 7 years

An impairment review is carried out each year in relation to ELC's building by comparing its balance sheet value with its potential market value for alternative commercial lettings or other use. Impairment tests are carried on other fixed assets. If there is any indication that their balance sheet value may have become impaired a provision will be made for any permanent impairment in value.

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Notes to the Financial Statements

1 Accounting Policies / continued.....

(g) Stock

Stock consists of purchased goods for resale. Stocks are included at the lower of cost and net realisable value.

(h) Pension costs

The Centre operates a defined contribution pension scheme for employees. The funds are held independently from the Centre by Scottish Life Trustees. The cost of the Centre's contributions to the pension scheme are recognised in the SOFA when they fall due.

2 Donations, Gifts and Legacies

	2008	2007
	£	£
Trusts and individuals	59,447	38,205
Bequests and Legacies	<u>28,472</u>	<u>0</u>
	<u>87,919</u>	<u>38,205</u>

3 Grants

	2008	2007
	£	£
Older People's Project	2,389	6,762
Day Care Services - CEC	127,149	127,149
Day Care Services - Health Authority	9,000	9,000
Ca(i)re - CEC	40,596	40,596
Ca(i)re - Health Authority	<u>12,000</u>	<u>12,000</u>
	<u>191,134</u>	<u>195,507</u>

(CEC-City of Edinburgh Council)

4 Leasing and Rental Income

	2008	2007
	£	£
Leasehold Accommodation	47,467	42,646
Room Hire	66,877	65,579
Other Rentals	<u>17,416</u>	<u>12,333</u>
	<u>131,760</u>	<u>120,558</u>

5 Catering

	2008	2007
	£	£
Income	63,251	91,993
Cost of Sales	<u>25,166</u>	<u>29,306</u>
	38,085	62,687
Staff Costs	64,301	52,172
Direct Costs	<u>12,308</u>	<u>9,538</u>
Surplus before allocated overheads	(38,524)	977
Allocated overheads	<u>17,040</u>	<u>17,040</u>
(Deficit) after allocated overheads	<u>(55,564)</u>	<u>(16,063)</u>

During the year there was a major refurbishment of the Café costing £14,015, excluding £5,632 in respect of new furnishings which have been included in fixed assets. The Café was closed for a lengthy period during refurbishment and this has severely impacted on Café income for the year. The Café is now subject to a three year recovery plan which has targeted a breakeven position in year 2 (to 31 March 2010), and a surplus in year 3.

6 Restoration Grants

	2008	2007
	£	£
Restoration grants for Phase 3 of the building restoration project:		
Historic Scotland (see note 18)	21,580	114,295
Heritage Lottery	17,724	111,895
Other	<u>998</u>	<u>0</u>
	<u>40,302</u>	<u>226,190</u>

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Notes to the Financial Statements

7 Fundraising Costs	2008	2007
	£	£
Direct expenditure	1,108	846
Allocated costs (Staff costs and overheads)	<u>24,000</u>	<u>22,000</u>
	<u>25,108</u>	<u>22,846</u>

8 Restoration of the Building - Commitments

The Phase 3 restoration project was fully completed in December 2007, at a final total cost of £461,527.

There are no further commitments beyond the costs presented in these accounts (but see also note 18).

The accruals balance contains £15,101 of retentions due to Phase 3 contractors, and the debtors balance contains £41,328 of Phase 3 grants due from Historic Scotland and Heritage Lottery.

9 Governance Costs	2008	2007
	£	£
Staff Costs	6,000	6,000
Trustee training & meeting costs	1,027	999
Audit	4,205	4,005
Legal	<u>3,000</u>	<u>1,700</u>
	<u>14,232</u>	<u>12,704</u>

10 Total Resources Expended	2008	2007
	£	£
Staff Costs	353,478	332,989
Running Costs	112,001	101,211
Accommodation Costs	92,565	83,473
Building Restoration Project Phase 3	<u>40,302</u>	<u>241,893</u>
	<u>598,346</u>	<u>759,566</u>

Total Resources Expended included:	2008	2007
	£	£
Audit Fees	4,205	4,005
Depreciation/Obsolescence	7,891	7,714

Staffing	2008	2007
	No.	No.
Numbers of employees at 31 March		
Full-time employees	11	11
Part-time employees	13	8
Full time equivalent employees	17.60	16.48
Average number of employees during the year	23	22

The Board of Trustees/Directors

The Trustees/Directors received no remuneration from the company, their services being given free.

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2008

Notes to the Financial Statements

11 Tangible Fixed Assets	Freehold Buildings £	Plant & Machinery £	TOTAL £
Cost:			
At 1 April 2007	1,922,498	143,476	2,065,974
Disposals	0	0	0
Additions	4,700	8,649	13,349
At 31 March 2008	<u>1,927,198</u>	<u>152,125</u>	<u>2,079,323</u>
Depreciation:			
At 1 April 2007	0	69,677	69,677
Provided in year	0	7,891	7,891
On Disposals	0	0	0
At 31 March 2008	<u>0</u>	<u>77,568</u>	<u>77,568</u>
Net Book Amount at 31 March 2008	<u>1,927,198</u>	<u>74,557</u>	<u>2,001,755</u>
Net Book Amount at 31 March 2007	<u>1,922,498</u>	<u>73,799</u>	<u>1,996,297</u>
12 Debtors		2008	2007
		£	£
Trade Debtors		28,154	36,797
Other Debtors		<u>62,084</u>	<u>39,575</u>
		<u>90,238</u>	<u>76,372</u>
13 Stocks at Cost		2008	2007
		£	£
Food & Drink		500	900
Cards & Books		150	350
Consumables		<u>890</u>	<u>890</u>
		<u>1,540</u>	<u>2,140</u>
14 Creditors		2008	2007
		£	£
Trade Creditors		21,160	16,550
Accruals and Sundry Creditors		59,425	42,277
Bank Loan		2,197	1,900
Prepaid Grants and Deferred Income		<u>150,241</u>	<u>92,591</u>
		<u>233,023</u>	<u>153,318</u>
15 Restricted Funds		2008	2007
		£	£
Property Fund - Expended		1,884,334	1,884,334
Caretaking Equipment & Signage Fund		5,000	15,000
Phase 3 Building Fund		0	0
Dementia Services		<u>5,997</u>	<u>5,997</u>
		<u>1,895,331</u>	<u>1,905,331</u>

ERIC LIDDELL CENTRE LTD
Report and Financial Statements
Year ended 31 March 2007

Notes to the Financial Statements

16 Analysis of net assets between funds	Restricted Funds £	General Funds £	Total £
Fund balances at 31 March 2008 are represented by:			
Tangible Fixed Assets	1,970,188	31,567	2,001,755
Current Assets	93,458	42,728	136,186
Current Liabilities	(118,980)	(114,043)	(233,023)
Long-term Liabilities	(49,335)	0	(49,335)
	<u>1,895,331</u>	<u>(39,748)</u>	<u>1,855,583</u>

17 Term Loan

The Bank of Scotland has a charge over all of the assets of the company as security for the outstanding balance of the term loan which was £51,532 as at 31 March 2008. This is a twenty year loan, and the final payment falls due on 15/01/2023.

18 Going Concern

At 31 March 2008 the Centre had a deficit on unrestricted reserves of £39,748 and net current liabilities of £96,837. The deficit for the year was £37,329. The Directors have considered the position of the Centre in the light of these losses – which were largely caused by local authority grant cut-backs and café trading (see note 5) – but nevertheless have concluded that the Centre remains a going concern. This conclusion is founded on the potential sale value of the New Hall site at 12 Chamberlain Road which has planning permission for redevelopment. An offer of £550,350 for the site was accepted on 19 January 2008, but completion has been delayed because of a dispute which has arisen in relation to the release of security which Historic Scotland hold over the title to all the Centre’s properties.

The Directors are confident that this dispute will eventually be settled and that the net proceeds from the sale of the New Hall site will provide ample funds to offset the deficits recorded in these accounts and any further trading deficits in the short term. Meanwhile, bridging finance has been arranged to allow the Centre to continue trading.